

Date: 20<sup>th</sup> May 2024

ON Engineers Pte Ltd  
14 Gul Avenue  
Singapore 629657

Attn: Managing Director  
Mr. Lee Wai Meng

**LETTER OF COMMENDATION FOR UMC P3: INSTALLATION LEW**

On behalf of L&K Engineering Co., LTD, we hereby express our gratitude and appreciation to ON Engineers Pte Ltd for their excellent service in meeting the target first time energization of UMC P3 service connections on 1st Feb 2024. Given the tight timeline, it is executed with great efficacy.

Notwithstanding the Installation LEW scope of work, the project team (Chang Yi Hong, Tan Chun Huat and Phoa Jun Xiong) went to great lengths in helping to resolve the challenges in the 66kV lead in pipes such that construction was able to be carried out without delay.

ON Engineers also ensure that power turn on of the downstream equipment were executed in a safe and orderly manner with no delay in schedule.

We are happy to have engaged ON engineers for their service. Their dedication to adhering to high service standards lives up to their reputation. We look forward to working together again.

Thank you,

Yours sincerely,

Jaon Zhou, 周军

Project Manager, 亚南系统集成科技(苏州)股份有限公司  
L&K ENGINEERING (SINGAPORE) PTE. LTD.

