



ExxonMobil
Chemical

SINGAPORE OXOALCOHOL PROJECT

CONTINUOUS QUALITY IMPROVING SCHEME FOR CONSTRUCTION

LETTER OF COMMENDATION

to

J M Pang & Seah (Pte) Ltd

In recognition for the excellent quality workmanship implemented by their personnel for the Electrical Equipment Testing Work in compliance with the project requirements in the Singapore Oxoalcohol Project.

A handwritten signature in blue ink, appearing to read 'Stefano Lupi', written over a horizontal line.

Stefano Lupi
Project Director, FWI

A handwritten signature in blue ink, appearing to read 'Ed Casanova', written over a horizontal line.

Ed Casanova
Project Manager, ExxonMobil